

## Message Text

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C O N F I D E N T I A L USNATO 10742

E.O. 11652: GDS  
TAGS: NATO, MPOL  
SUBJECT: TASK FORCE 8 AND FOUNDATION-BUILDING MEASURES

SUMMARY: IN THIS MESSAGE WE RECOMMEND WASHINGTON BEGIN  
CONSIDERING THREE FOUNDATION-BUILDING MEASURES FOR EVENTUAL  
INCLUSION IN THE LTDP: (1) A NATO-WIDE STANDARDIZATION  
DIRECTIVE, (2) A NATO UMBRELLA FOR EXISTING AND NEW DEFENSE  
PROCUREMENT MOU'S, AND (3) A NATO COMMAND AND STAFF  
COLLEGE. WE SUGGEST WE LAY THE GROUNDWORK FOR THESE  
APPROACHES. END SUMMARY.

1. STRONG EMPHASIS GIVEN TO PAPS AND RELATED ACTIVITIES  
IN TASK FORCE GUIDANCE (REF STATE 255475) STRIKES US AS  
HIGHLY APPROPRIATE. IF WE CAN SUCCEED IN PUTTING SUCH A  
PROGRAM INTO EFFECT IN NATO WE WILL HAVE MADE A MAJOR  
CONTRIBUTION TOWARDS STRENGTHENING ALLIANCE SECURITY VIA  
MORE EFFECTIVE RESEARCH DEVELOPMENT AND PROCUREMENT PRO-  
CEDURES.

2. IN ADDITION TO THESE MEASURES, HOWEVER, WE BELIEVE THE  
TIME HAS COME TO CONSIDER THREE SPECIFIC LONG-RANGE  
"FOUNDATION-BUILDING" PROPOSALS FOR EVENTUAL INCLUSION  
IN THE LTDP. THESE WOULD BE DESIGNED, AS ARE THE PAPS  
ARRANGEMENTS, TO HELP PREPARE THE GROUNDWORK FOR MORE  
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SPECIFIC FUTURE STANDARDIZATION, INTEROPERABILITY AND  
RATIONALIZATION PROGRAMS.

3. OUR FIRST SUGGESTION IS THAT THE US PROPOSE ALLIED  
AGREEMENT ON A NATO-WIDE STANDARDIZATION DIRECTIVE. THE  
PURPOSE OF SUCH AN ARRANGEMENT WOULD BE TO MULTILATERALIZE  
THE US DOD STANDARDIZATION DIRECTIVE ON A NATO-WIDE BASIS.

THE RESULT WOULD BE THAT EACH COUNTRY WOULD BE CLEARLY ON RECORD AT THE CABINET LEVEL ON REQUIRING THAT DEVELOPMENT OR PROCUREMENT OF DEFENSE EQUIPMENT MUST TAKE INTO ACCOUNT NATO STANDARDIZATION AND INTEROPERABILITY.

4. THE SECOND PROPOSAL WOULD CALL FOR THE MULTILATERALIZATION OF PROCUREMENT MOU'S SIMILAR TO THE US-UK MOU. HERE AGAIN THE OBJECT WOULD BE TO NATO-IZE EXISTING BILATERAL ARRANGEMENTS AND TO ENCOURAGE NEW ONES BY IN EFFECT CALLING UPON ALL NATO MEMBERS TO DEVELOP AND EXCHANGE AMONGST THEM AGREEMENTS TO ELIMINATE OR REDUCE IMPEDIMENTS TO OPEN DEFENSE PROCUREMENT ARRANGEMENTS. IN SUM, WE WOULD PUT AN EXPLICIT NATO UMBRELLA OVER THESE ARMAMENTS (WE RECOGNIZE WE MAY WISH TO WAIT UNTIL THE US-FRENCH MOU IS SIGNED BEFORE MOVING ON THIS PROPOSAL).

5. THE THIRD PROPOSAL WOULD CALL FOR THE ESTABLISHMENT OF A NATO COMMAND AND STAFF COLLEGE. THERE IS GROWING RECOGNITION THAT THE EXISTENCE OF DIFFERENT TACTICAL CONCEPTS AND DOCTRINE PLAYS A SIGNIFICANT ROLE IN THE DEVELOPMENT OF DIFFERING REQUIREMENTS WHICH IN TURN INHIBIT NATO'S ABILITY TO STANDARDIZE ON DEFENSE EQUIPMENT. THE ESTABLISHMENT OF A NATO COMMAND AND STAFF COLLEGE COULD HELP PROVIDE A FOUNDATION FOR DEVELOPING AT LEAST A BETTER UNDERSTANDING OF NATIONAL CONCEPTS AND PERHAPS EVENTUALLY TO MOVE TOWARDS MORE COMMON

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CONCEPTS BETTER SUITED TO A COALITION DEFENSE. TO INSURE THAT SUCH A COLLEGE RECEIVE TOP QUALITY STUDENTS WE COULD, FOR EXAMPLE, LIMIT ATTENDANCE TO, SAY, THE UPPER 10 PERCENT OF NATIONAL COMMAND AND STAFF COLLEGE GRADUATES AND LINK ATTENDANCE TO A FIRST-CLASS ONWARD ASSIGNMENT IN NATO. THE COLLEGE COULD ALSO PROVIDE A CAMPUS FOR THE EW SCHOOL RECOMMENDED BY TF 7 AND FOR SIMILAR SCHOOLS FOR OTHER BRANCHES.

6. IN OUR VIEW, THESE SPECIFIC PROPOSALS WOULD BE VERY RESPONSIVE TO THE PRESIDENT'S DEFENSE INITIATIVES. MOREOVER, THE TIME IS APPROACHING WHEN WE MUST CONSIDER WHAT WE WOULD LIKE TO SEE IN THE WASHINGTON SUMMIT COMMUNIQUE. IN ADDITION TO THEIR INTRINSIC VALUE, THESE THREE PROPOSALS HAVE THE ADVANTAGE IN OUR VIEW OF BEING EXCELLENT SUMMIT COMMUNIQUE MATERIAL.

7. IF WASHINGTON AGREES WE WOULD LIKE TO BEGIN LAYING THE GROUNDWORK FOR THE SPECIFIC PROPOSALS ON THE MARGINS OF THE NOVEMBER EWG MEETING. WE WOULD NOT ENVISION PUTTING THEM FORWARD FORMALLY, HOWEVER, UNTIL AFTER EWG ACCEPTANCE OF THE BROADER TF REPORTS WHICH ARE ON

THE AGENDA FOR THE NOVEMBER MEETINGS.

8. REQUEST COMMENT AND GUIDANCE. GLITMAN

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